



BUCERIUS SUMMER
SCHOOL ON
GLOBAL GOVERNANCE



BSS-AFGG REUNION 2016

23-25 October 2016

Hotel Taj Palace
New Delhi

PROGRAMME

DAY-1: Sunday, October 23, 2016	
BSS-AFGG Reunion - 2016 (Venue: <i>Shahjehan Ballroom</i>)	
19.00-19.30	Reunion Opener
19.30-20.00	Inaugural Address Indian Opportunity in the Asian Century Jayant Sinha , Minister of State for Civil Aviation, Government of India
20.00-20.15	Q&A
20.15 onward	Dinner at Raja Bagh Lawn, Hotel Taj Palace
DAY-2: Monday, October 24, 2016	
BSS-AFGG Reunion - 2016 (Venue: <i>Shahjehan Ballroom</i>)	
IN THE CHAIR Shashi Tharoor , Member of Parliament and Chairman of the Parliamentary Standing Committee on External Affairs, India	
09.30-11.00	Panel Discussion Climate Change Governance Arunabha Ghosh , CEO, Council on Energy, Environment and Water (Moderator) Janet Salem , Programme Officer, United Nations Environment Programme Chandrashekhar Dasgupta , Member, Prime Minister's Council on Climate Change, India Shishir Priyadarshi , Director, Development Division, WTO Geraldine Ang , Policy Analyst, Green Investment, Organisation for Economic Co-operation and Development (OECD), France
11.00-12.00	Tea/Coffee & Group Photograph at Raja Bagh Lawns
12.00-13.30	CONCURRENT SESSIONS
Concurrent session I (<i>Jehangir Hall</i>) Relevance of BRICS in the evolving geo-economic architecture Shashi Tharoor , Member of Parliament and Chairman of the Parliamentary Standing Committee on External Affairs, India (Moderator) Georgy Toloraya , Executive Director, National Committee for BRICS Research, Russia Rachel Salzman , Postdoctoral Fellow, Georgetown University Renato Flôres , Professor, Graduate School of Economics (EPGE), Brazil Alok Dimri , Joint Secretary (MER), Ministry of External Affairs, Government of India	
Concurrent session II (<i>Shahjehan Ballroom</i>) Holding up half the sky: Accelerating Women Leadership Shaili Chopra , Business Journalist, India (Moderator) Rebecca Tavares , Representative, Office for India, Bhutan, Maldives & Sri Lanka, UN Women Comfort Sakoma , CEO, Poize Capital Global & Publisher, Poize Magazine Netta Ahituv , Journalist, Haaretz, Israel Sairee Chahal , Mentor, SHEROES, India	
13.30-14.30	Lunch at Mumtaz Mahal
AFGG 2016 Debating Sessions (Venue: <i>Shahjehan Ballroom</i>)	
14.30-16.45	Debating Sessions
16.45-17.30	Tea/Coffee followed by Results

17.30-19.00	<p>PANEL DISCUSSION</p> <p>Battleground Europe: Democracy, Religion and the New Cold War</p> <p>Ashok Malik, Distinguished Fellow, Observer Research Foundation, India (Moderator)</p> <p>Riina Kaljurand, Research Fellow, International Centre for Defence and Security, Romania</p> <p>Eberhard Sandschneider, Professor for Chinese Politics and International Relations, Otto-Suhr-Institut, Freie Universität Berlin, Germany</p> <p>Hans-Lothar Domröse, Retired General, Federal Armed Forces, Oldenburg</p> <p>Stephan G. Richter, Publisher and Editor-in-Chief, The Globalist, USA</p>
19.00-22.30	Transfer to Dinner Venue followed by Dinner Hosted by Dr. Shashi Tharoor
22.30-23.00	Transfer to Hotel

DAY-3: Tuesday, October 25, 2016

Valedictory Session (Venue: *Shahjehan Ballroom*)

IN THE CHAIR

Shashi Tharoor, Member of Parliament and Chairman of the Parliamentary Standing Committee on External Affairs, India

Valedictory Addresses

09.30-10.15	<p>Global Governance in the 21st Century: Ideals, Actors and Institutions</p> <p>Sujata Mehta, Secretary (West), Ministry of External Affairs, Government of India</p>
10.15-11.00	<p>Managing Security and Migration in the South East Mediterranean Region</p> <p>Dimitris Paraskevopoulos, Secretary General of the Greek Ministry of Foreign Affairs, Greece</p>
11.00-11.30	Vote of Thanks
11.30-12.30	Tea/Coffee and Security Check
12.30-13.30	<p>Presidential Address</p> <p>Pranab Mukherjee, Hon'ble President of the Republic of India</p>
13.30-14.30	Lunch at Mumtaz Mahal
Departures Commence	
Optional Programme: Magic Bus—Community Visit (<i>Jehangir Hall</i>)	
14.30-14.45	<p>Brief Orientation on Magic Bus</p> <p>Bidisha Fouzdar, Director (Communications), Magic Bus</p>
14.45-15.10	<p>Overview of the Field Plan and Child Protection Policy Orientation</p> <p>Zoya, District Program Manager, South Delhi, Magic Bus</p>
15.10-15.55	Travel to Site
15.55-16.15	<p>Community Visit</p> <p>The visit is intended to give participants practical insights into how NGOs in India address social challenges. This visit is designed with the aim to stimulate ideas on how each of us can play a larger role.</p>
16.15-17.45	Sports for Development Session
17.45-18.15	Discussion and Feedback from AFGG Participants
14.30-17.30	Old Delhi Guided Tour (Optional)

BIOGRAPHIES

Guest of Honour

His Excellency
Shri Pranab Mukherjee
 Hon'ble president of India



Shri Pranab Mukherjee assumed office as the 13th President of India on July 25, 2012, crowning a political career of over five decades of exemplary service to the nation in Government as well as Parliament. Eighty years old, Shri Mukherjee is a man of unparalleled experience in governance with the rare distinction of having served at different times as Foreign, Defence, Commerce and Finance Minister. He was elected to the Upper House of the Parliament (Rajya Sabha) five times from 1969 and twice to the Lower House of the Parliament (Lok Sabha) from 2004. He was a member of the Congress Working Committee, the highest policy making body of the Party for a period of 23 years. A prolific reader, Shri Mukherjee has authored several books on the Indian Economy and on Nation Building. The many awards and honours conferred on him include India's second highest civilian award, Padma Vibhushan in 2008, the Best Parliamentarian Award in 1997 and Best Administrator in India Award in 2011. He is recipient of Doctor of Laws Honoris Causa conferred by the University of Dhaka in 2013; and Honoris Causa conferred by the University of Calcutta in 2014; Honorary Doctorate conferred by the Russian Diplomatic Academy in 2015; and Professor Honoris Causa conferred by the Belarus State University in 2015; Honorary Doctorate conferred by the University of Jordan in 2015; Honorary Doctorate conferred by Al-Quds University, Palestine in 2015 and Honorary Doctorate conferred by Hebrew University, Israel in 2015.

Speakers



Mr. Alok A. Dimri heads MER Division of the Ministry of External Affairs of India. In this capacity he is responsible for BRICS, IBSA, G20, WTO, UNC-TACD, and related multilateral processes in the fields of economy, finance, trade and commerce. Mr. Dimri has worked for nearly a decade in East Asia - China, Taipei and Mongolia. He is a mandarin speaker. Mr. Dimri has also worked at India's Permanent Mission to the United Nations in New York during 2010-13. India was on the Security Council as a non-permanent Member during this period. At the UN Mr. Dimri dealt with UN Peacekeeping, Peace-building, UN Budget Committee matters and disarmament. Mr. Dimri, besides, has done assignments at the Headquarters on counter-terrorism and as Deputy-Chief of Protocol to the Prime Minister of India during 2009-10.



Dr. Arunabha Ghosh is CEO of the Council on Energy, Environment and Water (CEEW), consistently ranked (third year running) as one of South Asia's leading policy research institutions; and among the world's 20 best climate think-tanks in 2016. With work experience in 40 countries and having previously worked at Princeton, Oxford, UNDP (New York) and WTO (Geneva), Arunabha advises governments, industry, civil society and international organisations around the world. He is the co-author/editor of four books: *The Palgrave Handbook of the International Political Economy of Energy* (2016); *Energising India: Towards a Resilient and Equitable Energy System* (SAGE, 2016); *Human Development and Global Institutions* (Routledge, 2016); and *Climate Change: A Risk Assessment* (FCO, 2015). He is a World Economic Forum Young Global Leader and in 2016 was appointed to the World Economic Forum's Global Future Council on Energy. He holds a D.Phil. from Oxford.



Mr. Ashok Malik is a Distinguished Fellow, and Head of ORF's Neighbourhood Regional Studies Initiative. His work focuses on Indian domestic politics and foreign/trade policy, and their increasing interplay, as well as on the broader process of globalisation and how it is influencing policy choices in not just the economy but in social sector spheres such as health, education and urbanisation. A journalist for 20 years, Ashok is a columnist for several leading Indian and international publications (such as *Times of India*, *Hindustan Times*, *YaleGlobal Online*). In 2011, Ashok co-authored a paper, "India's New World: Civil Society in the Making of Foreign Policy," published by the Lowy Institute for International Policy, Sydney. It looked at the influence of Indian business, news media and overseas communities on the Ministry of External Affairs in New Delhi. In 2012, Ashok's book *India: Spirit of Enterprise* (Roli Books) was published. It encapsulates the story of the growth of India's leading private sector industries since 1991, and its role in the Indian economy. In June 2013, Ashok was named to the Australia India Institute-ORF Chair for Indo-Pacific Studies.



Mr. Chandrashekhar Dasgupta is a former Indian Foreign Service officer serving from 1962 to his retirement in 2000. He served as the Indian Ambassador to the European Union and Belgium (1996-2000) and as Ambassador to China (1993-1996). Dasgupta led the Indian delegation in the preparatory negotiations for the Rio Summit on Environment and Development (1992) as well as the UN Framework Convention on Climate Change. He returned to the global negotiations on climate change during 2002-2010. He is currently a member of the Prime Minister's Council on Climate Change and is also a member of the UN Committee on Economic, Social and Cultural Rights, Geneva. Dasgupta's interests include diplomatic history. He is the author of *War and Diplomacy in Kashmir, 1947-48*, and numerous essays and articles on international affairs and global environmental issues. Dasgupta is a recipient of the Padma Bhushan award.



Ms. Comfort Avunze Sakoma is Nigeria's leading women's business development coach and launch strategist. To boost the competitiveness of the Nigerian economy, she launched the Poize Insider Network. Through the network, she has successfully assisted more than 150 women owned businesses in Nigeria to develop brand strategies, pursue global partnerships, and expand their trade capacity. She is the Founder & Publisher of Poize Magazine, which provides quality reporting and analysis of the contemporary trends that affect women in business and leadership in Africa, and focuses on the quantitative and qualitative analysis of public policy through a gendered lens. In recognition of this, she won the award for Africa's Most Influential Woman in Business and Government in two categories: country (Nigeria) and regional (West-Central Africa) by CEO Global in 2016. She is the CEO/MD of Poize Capital Global, a market entry firm that helps foreign companies enter the Nigerian market and helps Nigerian companies enter African, U.S. and International markets.



Mr. Dimitris Paraskevopoulos is the Secretary General of the Ministry of Foreign Affairs of Greece. He has been Greece's ambassador to France and Russia. He has also served in missions in The Hague, Ankara, and Oslo. At the Ministry, he has held positions such as Director General for Political Affairs, Head of the Office of the Greek Presidency of the European Union, Director of the Diplomatic Cabinet of the Prime Minister of Greece, and Director of the Diplomatic Cabinet of the Minister for Foreign Affairs. He has Diploma from the Law School of the University of Athens.



Dr. Eberhard Sandschneider is Professor for Chinese Politics and International Relations at the Otto-Suhr-Institut of the Freie Universität Berlin. He has been Otto-Wolff-Director of the Research Institute of the German Council on Foreign Relations from 2003 to 2016. He graduated from the Saar University, Saarbrücken in 1981 in English Language and Literature, Latin, History, and Political Science. In 1986, he received his Ph.D. in Political Science at the Saar University with a thesis on *The Political Role of the People's Liberation Army after the Cultural Revolution*. He

finished his habilitation on Stability and Transformation of Political Systems in November 1993. He held a position as Professor of International Relations between 1995 and 1998 in Mainz, before accepting a chair at the Freie Universität Berlin in 1998. Between March 2001 and March 2003, he served as Dean of the Faculty for Political and Social Sciences at the Freie Universität Berlin.



Prof. Georgy Toloraya holds the position of Executive Director of Russian National Committee on BRICS Research, a legal entity created under the auspices of Russian government for Track 2 activities. He is also Director of Regional Programs at “Russkiy Mir” Presidential Foundation, dealing with programs in Asia and Africa. Prof. Toloraya is concurrently the Director of Asian Strategy Center at the Institute of Economics of the Russian Academy of Sciences. He is a professional diplomat (rank of Minister) with decades-long experience in Asian affairs, having served two postings in North Korea (1977-80 and 1984-7), then in South Korea as a Deputy chief of the Russian Embassy (1993-8) and later as the senior Russian Foreign Ministry official (Deputy director-general) in charge of the Korean Peninsula (1998-2003). He later worked as the Consul General of Russia in Sydney, Australia (2003-2007). Prior to that he worked for trade promotion agencies related to Asia.



Ms. Geraldine Ang is a Policy Analyst on green investment and climate change in Paris at the Organisation for Economic Co-operation and Development (OECD), which she joined in 2011. She undertakes research to help governments from OECD and emerging economies mobilise green infrastructure investment. She has co-authored several reports, including: *the clean energy chapter of the OECD Business and Finance Outlook 2016*; *Overcoming Barriers to International Investment in Clean Energy*; *the Policy Guidance for Investment in Clean Energy Infrastructure*; and *Mobilising Private Investment in Sustainable Transport*. Geraldine has contributed to several high-level events, such as the climate conference COP21 in Paris in December 2015. Previously, Geraldine conducted research on climate economics for the Earth Institute, and consulted for the US Mission to the UN. She also served as Senior Editor of Columbia University’s Journal of International Affairs. She worked for three years as an Associate Manager for Lagardere Active in New York and for one year for the French Senate. Geraldine holds a Master of Public Administration from Columbia University’s School of International and Public Affairs (2011) and a Master in Management from HEC Paris (2006).



Mr. Hans-Lothar Domröse has been General of the Federal Armed Forces and Commander of Allied Joint Force Command Brunssum from December 2012 to March 2016. Prior to that, he served as the Military Representative to NATO and the EU Military Committee in Brussels, after assignments as Commander of Special Operations Division in Regensburg (2006-2008) and as Commanding General of EU-ROCORPS in Strasbourg (2009-2011). He joined the German Federal Armed Forces in 1973 and received his degree “Dip-

lom-Kaufmann” at the University of the German Federal Armed Forces in Hamburg in 1977. In 2011, he attended the Senior Education Program on “National and International Security” at Harvard Kennedy School. Besides holding different positions at the German Federal Ministry of Defence and at the Chancellery of the Republic of Germany, he served as Chief of Staff Multinational Brigade South KFOR in Prizren, Kosovo (1999) and Chief of Staff HQ ISAF in Kabul, Afghanistan (2008). Since retirement in March 2016, he founded DOMRÖSE-CONSULTING—where he is the CEO.



Ms. Janet Salem is a Programme Officer, Resource Efficiency and SCP at the United Nations Environment Programme (UNEP). She joined the UNEP’s Regional Office for Asia Pacific (ROAP) for the SWITCH Policy Support Component, where she coordinates policy support, capacity building and outreach on Resource Efficiency and Sustainable Consumption and Production. Before joining ROAP, she worked with UNEP DTIE in Paris in the Secretariat for the International Resource Panel, a science policy interface on resource issues. There she was the focal point for two technical working groups covering decoupling resource use from economic growth, and environmental impacts of products and materials. Before joining UNEP, Janet worked with the United Nations Industrial Development Organisation, where she supported the Energy and Environment Branch in both technical project development and implementation in renewable energy and energy efficiency in the industrial sector and global forum activities, including coordination of the UNIDO contribution to the Global Energy Assessment on industrial energy efficiency, and UNIDO’s chairpersonship of UN-Energy, an initiative aiming to coordinate the UN’s energy activities.



Shri Jayant Sinha is the Minister of State for Civil Aviation, Government of India. Previously, he was the Minister of State for Finance. He is a member of Indian Parliament and formerly an investment fund manager and management consultant. Alumni of the Harvard Business School, University of Pennsylvania, and Indian Institute of Technology - Delhi, he has over 25 years of experience as an investor and strategy consultant. Prior to his political career, he had a prestigious career in the private sector, making partner at Omidyar Network, Courage Capital, and McKinsey & Company. As a politician, he has served as a member of two important parliamentary committees—the Public Accounts Committee and the Standing Committee on Finance.



Ms. Netta Ahituv is a senior magazine correspondent and editor at Haaretz, a leading liberal newspaper in Israel. In 2014 she won the Pratt Prize for journalism in the category of “Extensive and Important Body of Work”. She writes thorough investigative articles about social and environmental issues. She also has a weekly radio program about urbanism at Galatz Radio Station. She is often invited to news panels in varied TV and radio programs, both local and international. She has a master degree in Environmental Philosophy and a bachelor degree in Biology and

Humanities, both from Tel Aviv University. She founded a woman soccer league in Israel, in which 100 women play soccer weekly as a hobby and as an empowering tool.



Dr. Rachel Salzman is a Postdoctoral Fellow at Georgetown University and a Visiting Scholar at the Johns Hopkins School of Advanced International Studies. Her research focuses on Russia and BRICS, with particular emphasis on how the concept of BRICS fits into Russia's broader foreign policy strategies, and the effect the crisis in Ukraine has had on Russian approaches to the group. In 2014, Rachel was awarded a Cosmos Scholars grant and a Boren Fellowship for dissertation research and language study in Moscow. In 2013, she participated in the Bucerius Summer School on Global Governance in Hamburg, Germany. Before beginning her doctorate, Rachel worked as the Assistant Director for the Euro-Atlantic Security Initiative at the Carnegie Endowment for International Peace. Rachel holds a B.A. in European History from the University of Pennsylvania, an M.Phil in Russian Studies from the University of Cambridge, and a PhD from Johns Hopkins SAIS. Salzman is a member of the Younger Generation Leaders Network, the Eurasia Foundation Young Professionals Network, and Bridging the Gap. She is a 2016 EASI Hurford Next Generation Fellow.



Dr. Rebecca Tavares is the Representative of UN Women's Multicountry Office for India, Bhutan, the Maldives and Sri Lanka. Previously Dr. Reichmann Tavares was Representative for Brazil and Regional Programme Director of UN Women's Brazil & Southern Cone Office (2009-2013). A native of Southern California, Dr. Tavares graduated from Yale University and holds a doctorate from the Harvard Graduate School of Education. She has published several books, monographs and articles on race relations in Brazil, women's empowerment, and microfinance in Latin America and South Asia.



Dr. Renato Flôres, Professor, Fundação Getúlio Vargas, Brazil, has an extensive academic career, in Brazilian and European institutions. His interests encompass the areas of development economics/sustainable growth, trade and the analytics of risk. He works on the links amongst International Law, Politics and Economics, within the context of globalisation; and the economics of culture, being part of the group of experts on the measurement and analysis of aspects related to the Convention on Cultural Diversity, at UNESCO, Paris. A former (elected) member of the Permanent Group of Experts of the Committee on Subsidies and Countervailing Measures, at the WTO, Geneva, has served as a member on the Board of several international institutions, as well as private businesses. He sits on the enlarged council of a well-known international bank, and also works with the Brazilian branch of the Konrad Adenauer Stiftung, Germany; EUBRASIL, Brussels, a group to foster business relations between the EU and Brazil; and the International Forum for Clean Energy, a Chinese initiative established in Macao. He is also a member of the International Institute of Strategic Studies, London.



Ms. Riina Kaljurand's main research areas are the Nordic-Baltic security and Russia's Soft Power. She is also the Director of the annual Lennart Meri Conference in Tallinn, which is one of the biggest security and foreign policy conferences in Northern Europe. Riina worked at the Estonian Ministry of Foreign Affairs from 1993-1997, including tours in the Embassies in Oslo and Stockholm. In 2002, she was briefly employed as a research assistant by the University of Stockholm. From 2003-2004 she worked in Kyiv within the framework of the "Public Administration Reform" project run by SIDA (Swedish International Development Agency). From 2004-2007 she worked at the Estonian Ministry of Defence, including two and a half years as an Assistant to the Permanent Undersecretary. Riina holds an MA in Political Science from the University of Stockholm and has also studied social anthropology at Stockholm University and the Queen's University of Belfast.



Ms. Sairee Chahal is the Founder, CEO www.shero.es.in - an online career destination for women. The SHEROES Community has access to high growth career resources, mentorship and support and it engages with businesses to help them connect with female talent in form of employees, partners, customers and business owners. Sairee is India's foremost women at work evangelist and earlier co-founded Fleximoms. She is also the Convener, The SHEROES Summit and has been instrumental in bringing businesses and women professionals on a common platform. Nominated for the Editor's choice for L'oreal Femina Women's Award, she is also a Cartier Women's Award Initiative for 2012 alumni, a TED speaker, Business Today, Most Powerful Women in Indian Business 2012 and has been featured on shows like Young Turks, Pioneering Spirit and What Women Want. She is a believer in work-life redesign, serial entrepreneur, mentor, an occasional writer and mother of a 9-year-old. Sairee went to Jawaharlal Nehru University for an M.Phil in International Relations and to IMT, Ghaziabad for a PG in business management.



Ms. Shaili Chopra is one of India's top television editor-presenters and now the founder of SheThePeople.TV. She has a prolific journalism, which has now furthered her into entrepreneurship, allowing her to use her news skills to create meaningful content for the web. She has worked with ET NOW, the Economic Times Business News Channel and earlier with India's largest television network NDTV where she was part of the core team that set up their business channel NDTV Profit. In March 2016, Shaili was announced one of India's Top 50 Most Influential Women in Media, Marketing and Advertising by IMPACT Magazine. She has previously won the Best Reporter Award and Best News Anchor award.



Dr. Shashi Tharoor is an author, politician, and former international civil servant and straddles several worlds of experience. Currently a second-term Lok Sabha Member of Parliament (MP) representing the Thiruvananthapuram constituency and Chairman of the Parliamentary Standing Committee on External Affairs, he has previously served as Minister of State for Human Resource Development and Minister of State for External

Affairs in the Government of India. During his nearly three-decade long prior career at the United Nations, he served as a peacekeeper, refugee worker, and administrator at the highest levels, serving as Under-Secretary General during Kofi Annan's leadership of the organisation. Dr. Tharoor is also an award-winning author of fifteen books of both fiction as well as non-fiction.



Mr. Shishir Priyadarshi heads the Development Division of the WTO, whose mandate is to facilitate work on all trade related developmental issues in the organization. He has over 35 years of national and international experience. He has worked closely in formulating and implementing developmental programmes all over the world and has been instrumental in helping some of the weaker and more vulnerable countries enhance their gains from the multilateral trading system. He works closely with Governments in developing countries, especially in Africa and South Asia helping countries enhance trade led development. He has worked closely with business and the private sector in many developing countries and was closely associated with the various stages of negotiating the Bali and Nairobi Declarations, especially their development package. Mr Priyadarshi has written a large number of papers, primarily analysing, assessing and detailing the concerns of developing countries in the context of global trade. He is a visiting faculty in a number of universities and business colleges.



Dr. Stephan Richter founded The Globalist, the online magazine on the global economy, politics and culture, in January 2000. On a daily basis, The Globalist explores what unites and divides countries, societies and cultures. The magazine has media partners on all continents that reprint from the magazine. Mr. Richter regularly addresses cutting-edge aspects of globalization in major international newspapers and top television and radio programs, including on NPR in the United States. After over three decades of living and working in Washington, D.C., he recently moved to Berlin. Mr. Richter received the Cross of the Order of Merit of Poland in June 2014 and served as North American advisor to the German Economics Ministry in the 1990s. He is a lawyer by training and a former Congressional Fellow of the American Political Science Association. He is the author of the 1992 book, Clinton: What Europe and the United States Can Expect.



Ms. Sujata Mehta joined the Indian Foreign Service in 1980 after earning a Master of Philosophy in Political Science. She served in Indian Missions in Moscow, Dhaka and at the UN in New York. She thereafter served as Under Secretary and Joint Secretary in MEA and as Deputy Secretary/Director and as Joint Secretary in the Prime Minister's Office. She has also served on deputation to the UN in Gaza and in New York. Thereon, Ms. Mehta served as Ambassador to Spain and as Ambassador and Permanent Representative to the Conference on Disarmament in Geneva before returning to Headquarters in July 2013 as Additional Secretary and later Special Secretary. She was appointed Secretary (ER) in MEA in February 2014 and has taken charge as Secretary (West) in the Ministry on January 11, 2016. ■

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